UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No.)

Filed by the Registrant \boldsymbol{x}

Filed by a Party other than the Registrant $\ddot{\ }$

Check the appropriate box:

- " Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- " Definitive Proxy Statement
- x Definitive Additional Materials
- " Soliciting Material under §240.14a-12

Tesla, Inc.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check all boxes that apply):

- x No fee required
- " Fee paid previously with preliminary materials
- Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11

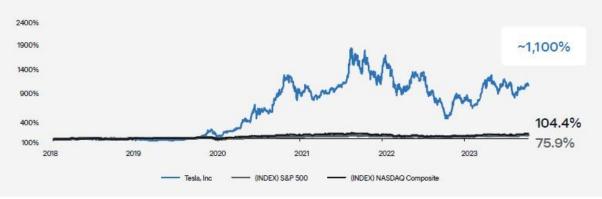


Incentivizing Extraordinary Performance

The fact of the matter is we are in a talent war – and Elon is a talent magnet. In today's environment, with the intensifying competition for Al expertise, it is imperative to retain and motivate Tesla's extraordinary employees, beginning with Elon.

Tesla does not currently have a long-term CEO performance award in place to incentivize Elon to focus his energies on Tesla and lead us through this pivotal moment in our history. It's time to change that. We have proposed a plan that pays for performance, not promises. There's a reason we designed an award like this. The 2018 CEO Performance Award was similarly built – it incentivized Elon to meet super ambitious financial and operational goals – and it worked. Our shareholders overwhelmingly voted to approve it not once, but twice. It delivered extraordinary shareholder returns of almost 1,100%¹ and, in just under five years, Tesla's market cap increased from \$53.5 billion to \$791.3 billion.²

Tesla Shareholder Return During 2018 CEO Award



Elon Is Delivering One-of-a-Kind Value

Pre-2018 Award

Loss-making, ambitious company with significant hurdles and challenges to overcome

\$11.8 billion

In revenues³

\$2.0 billion

Net loss4

103,184

Vehicles delivered in 2017⁵

EVs were not mainstream

Only 1.2M sold by all automakers in 20176

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Autonomous vehicles

Today

Industry-leading developer of autonomous driving and first vertically integrated sustainable energy company

\$92.7 billion

In revenues, an increase of ~8x7

\$5.9 billion

Net income⁸

1,789,226

Vehicles delivered in 20249

Popularized EVs

8 millionth Tesla vehicle produced in June 2025¹⁰

Robotaxi

Launched in June in Austin









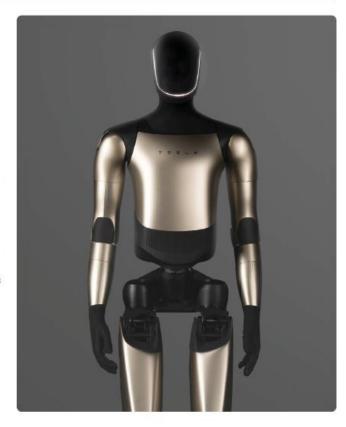


Our Next Phase of Growth is Even More Ambitious

Elon recently unveiled Master Plan Part IV, which outlines our ambitious path towards Sustainable Abundance. This long-term vision reimagines labor, transportation and energy as we know them by bringing Al into the physical world through products and services like Bots, Robotaxi and Full Self-Driving. If successful, our efforts will accelerate global prosperity and create economic growth shared by all.

Bringing Sustainable Abundance to all is a colossal undertaking – Elon is the leader we need who is not only willing and able but is energized to meet this challenge. As we pioneer new products in AI, robotics and sustainability, we need Elon to continue to choose Tesla, focusing his energy, his vision and his grit to lead us into our next chapter.

We believe the opportunities for Tesla and its shareholders are far greater with Elon leading the company — and we cannot retain Elon without your vote.





Vote WITH the Board's Recommendations on ALL Proposals

At Tesla, we're used to the doubters: those who questioned the viability of the EV; those who were skeptical of whether we'd ever be profitable; those who at one time made us the most-shorted stock in history; and those who thought we were dreaming too big – that our vision of a more sustainable and autonomous world and of becoming a trillion-dollar company was an impossible moonshot.

We've proven them wrong at every juncture, and we're ready to do it again. Our ambitions are not – and have never been – small. That is not how we operate or what motivates us or Elon. We take big risks for the opportunity of big rewards. That approach has worked, but we need your support to continue our remarkable trajectory.

We urge you to follow the Board's recommendations for ALL proposals at this year's Annual Meeting.

The future of Tesla is in your hands. Thank you for your continued support.

Sincerely,

Robyn M. Denholm Chairperson of the Board

Kebyn Jenhilu

Vote "FOR"



Proposal One Election of the Three Class III Directors



Proposal Three Approval of the A&R 2019 Equity Incentive Plan



Proposal Four Approval of the 2025 CEO Performance Award



Don't Wait — Vote Now!

We urge you to vote WITH the Board's recommendations on all proposals at our upcoming Annual Meeting on November 6. Please vote "FOR" Proposal One: Election of the Three Class III Directors, Proposal Three: Approval of the A&R 2019 Equity Incentive Plan and Proposal Four: Approval of the 2025 CEO Performance Award.



Vote Online

Locate your control number on your proxy materials, visit the website listed and follow the instructions. If you have received proxy materials by e-mail, you can simply click the link and follow the instructions.



Vote by Phone

Registered shareholders can locate the number on your proxy materials, dial the number indicated and follow the prompts.



Vote by QR Code

If your proxy materials include a QR code, scan the QR code using your mobile device and follow the instructions.



Vote by Mail

Mark, sign and date the proxy card and return it in the pre-paid envelope provided.

If you need help voting your shares or have any questions, please contact our proxy solicitor, Innisfree M&A Incorporated.

Shareholders

- +1 (877) 717-3936 (U.S. and Canada) OR
- +1 (412) 232-3651 (all other countries)

Banks and Brokers

+1 (212) 750-5833 (collect)

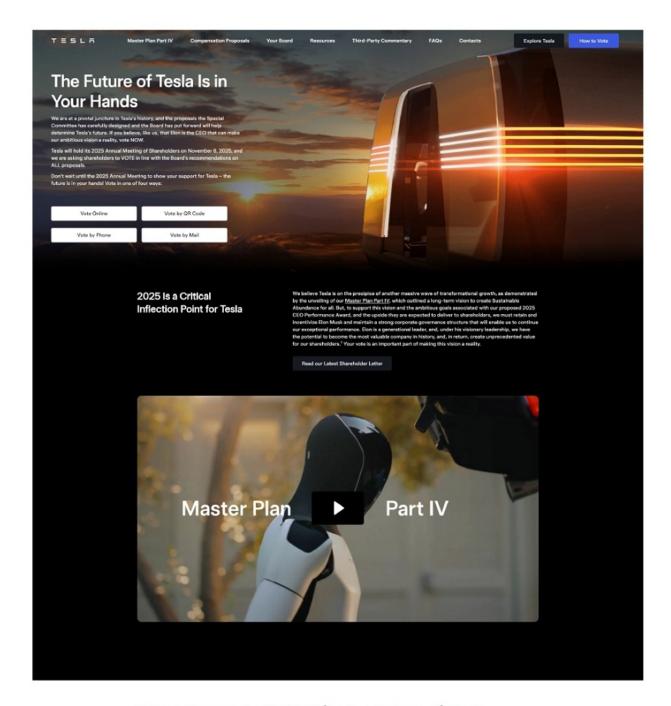
- Tesis total shareholder return (March 21, 2018 to December 31, 2023).
- Refers to 2017 full-year net loss attributable to common stockholders (GAAP), as set forth in Tesla's Annual Report on Form 10-K for the year ended December 31, 2017, filed with the U.S. Securities and Exchange Commission (the "SEC") on February 23, 2018.
- Source: Tesla, Inc. May 2024 Investor Presentation, provided as Additional Definitive Proxy Soliciting Materials on Schedule DEFA14A, filled with the SEC on May 23, 2024. Source: Road Genkis, "Global EV Sales (Cars) by Country" (https://roadgenius.com/cars/ev/statistics/sales-by-country/).
- Refers to ETM revenue as of June 30, 2025, as set forth in the Tesla, Inc. Second Quarter Update, dated July 23, 2025, furnished as an exhibit to Tesla's Current Report on Form 8-K filed with the SEC on July 23, 2025
- Referre to LTM not income attributable to common stockholders (GAAP) as of June 30, 2025, as set forth in Tesla's Quarterly Report on Form 10-Q for the three months ended June 30, 2025, filed with the SEC on July 24, 2025, Tesla's Quarterly Report on Form 10-Q for the three months ended December 31, 2024, filed with the SEC on January 31, 2025. Source: Press Release of Tesla, Inc., dated January 2, 2025, furnished as an exhibit to Tesla's Current Report on Form 8-K filed with the SEC on January 2, 2025.
- 10. Source: Tesla, Inc. Second Quarter 2025 Update, dated July 23, 2025, furnished as an exhibit to Tesla's Current Report on Form 8-K filed with the SEC on July 23, 2025.

Tesia has filed with the U.S. Socurities and Exchange Commission (the "SEC") a definitive proxy statement on Schedule 14A (the "Definitive Proxy Statement") and a proxy card with respect to its solicitation of proxies for Tesia's 2025 Annual Meeting of Shareholders (the "2025 Annual Meeting"). The Definitive Proxy Statement contains important information about the matters to be voted on at the 2025 Annual Meeting. SHAREHOLDERS OF TESIA ARE URGED TO READ THESE MATERIALS (INCLUDING ANY AMENDMENTS OR SUPPLEMENTS THERETO) AND ANY OTHER RELEVANT DOCUMENTS THAT TESIA HAS FILED OR WILL FILE WITH THE SEC BECAUSE THEY CONTAIN OR WILL CONTAIN IMPORTANT INFORMATION ABOUT TESLA AND THE MATTERS TO BE VOTED ON AT THE 2025 ANNUAL MEETING. Shareholders are able to obtain free copies of these documents, and other documents flind with the SEC by Tesla, through the website maintained by the SEC at www.sec.gov. In addition, shareholders are able to obtain free copies of these documents from Tesla by contacting Tesla's investor Relations by e-mail at ingitesla.com, or by going to Tesla's investor Relations page on its website at intesla.com

Participant Information

Tesla, its directors (Elon Music, Robyn Denholm, Ira Ehrenpreis, Joe Gebbia, Jack Hartung, James Murdoch, Kimbal Music, JB Straubel and Kathleen Wilson-Thompson), and certain of its executive officers (Valbhav Taneja and Tom Zhu) are deamed to be "participents" (as defined in Section 14(a) of the Securities Exchange Act of 1934, as amended) in the solicitation of proxics from Tesla's shareholders in connection with the matters to be considered at the 2025 Annual Meeting. Information bools the compensation of our named executive officers and our non-employee directors is set forth in the sections titled "Executive Compensation for Fiscal Year 2024" and "Compensation of Directors" in the Definitive Proxy Statement commencing on pages 130 and 152, respectively, and is available here: https://www.sec.gov/lx?doc=/Archives/edgar/data/0001318605/000110465925090866/tm252289-12_def14a.htm. Information regarding the participants' holdings of Tesla's securities can be found in the section titled "Ownership of Securities" in the Definitive Proxy Statement commencing on page 160 and is available here: https://www.sec.gov/lx?doc=/Archives/edgar/data/0001318605/00011046592509 0866/tm252289-12 def54a.htm

Tesla @ 2025 VoteTesla.com Also on September 29, 2025, Tesla updated its website, VoteTesla.com. A copy of the updated materials can be found below.



Three Proposals Critical for the Future of Tesla

Proposal Four

2025 CEO Performance Award

A pay-for-performance CEO compensation award that is 100% aligned with shareholders. One that is designed to keep Elon's time, energy and considerable talents focused on Tesla for years to come and create jaw-dropping value for our shareholders.





The Path to Creating Approximately \$7.5 Trillion² for Shareholders

Bon earns nothing under the 2025 CEO Performance Award unless and until he meets incredibly ambitious market capitalization AND operational milestones. If he succeeds, Tests will become the most valuable company in history³— with an \$8.5 trillion market cap — and shareholders will benefit from incredible growth and volue creation.

Learn More

Proposal Three

Amended & Restated 2019 Equity Incentive Plan

Equity is the cornerstone of Tesla's compensation philosophy, it is essential that we maintain sufficient equity reserves and maximum flexibility to attract, retain and motivate the best talent in the world—especially as Tesla faces an intensifying Al talent war. In addition, we believe we need a framework that allows us to honor the deal we made with Elon and the extraordinary value he created for Tesla shareholders under the 2018 CEO Performance Award.



Replenish the General Share Reserve with an Additional 60 Million Shares

To ensure the Board has sufficient equity to continue granting awards over the next few years to Tesla's current and future employees.



Create a Special Share Reserve with Nearly 208 Million Shares

Provides the Board flexibility to decide in the future how to address the uncertainty around the 2018 CEO Performance Award caused by the ongoing Tometra litigation without the need for any further shareholder votes.

Learn More

Proposal One

Election of Directors

Tesla has seen phenomenal progress and value creation under the leadership of this Board, and we are just getting started. The Class III Directors up for reelection this year include three extremely talented and experienced individuals critical to Tesla's continued growth and success.

Ira Ehrenpreis >

Ira Ehrenpreis has tirelessly served as a

Joe Gebbia >

Joe Gebbia is a visionary tech founder.

Kathleen

Wilson-Thompson >

fortifying leader and mentor, helping steer Tests through previous phases of exceptional grawth and challenge, while leading Tesla's implementation of a governance transversit designed for success—something we know he is best positioned to do in this next, phase of growth.

leading Airbnb—one of the most successful tech companies—from startup to public company, making it a household name with worldwide operations. Kathleen Wilson-Thompson has brought her discades of world-class public-company executive experience, including as an HR professional, to the forefront of our most challenging governance matters over the past two years—se

Meet Your Board

ITI Note: Based on market capitalization refeatures compared to subject traded comparises as of the date of the definitive proov statements

[2] Note: Based on the difference between \$8.5 trillion, the highest market capitalization milestone in the Award, and Tesla's market capitalization of approximately \$1 trillion on September 3, 2025.

[3] Note: Based on market capitalization milestones compared to publicly traded companies as of the date of the definitive proxy statement.

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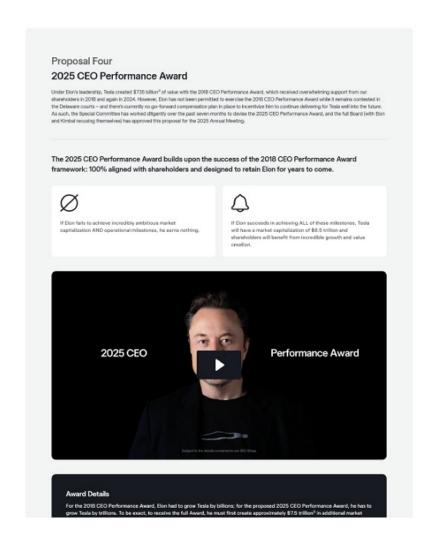
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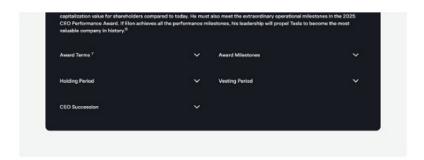


Two Proposals Critical for the Future of Tesla

Tesla is at a critical inflection point. A Special Committee of the Board has carefully designed compensation proposals that they view as vital to our ability to continue to create substantial shareholder value. Tesla's full Board (with Elon and Kimbal recusing themselves) has approved these proposals.

Tesla is not led by an ordinary CEO. Elon is a once-in-a-generation visionary with a unique track record of revolutionizing industries and successfully scaling multiple businesses into multibillion-dollar industry pioneers. Under his continued leadership, Tesla has the potential to generate unprecedented growth and value for shareholders. But, to secure our future, we must approve two critical preposals that will both retain and incentivize Elon to bring our vision for Tesla to life. That is what the Special Committee has designed with Proposals Three and Four.





[4] Source: FactSet. Based on change in market value from March 21, 2018 to December 31, 2023,

[5] Note: Based on the difference between \$8.5 trillion, the highest market capitalization milentone in the Award, and Teels's market capitalization of approximately \$1 trillion on September 3, 2025.

[5] Note: Based on market capitalization milestones compared to publicly traded companies as of the date of the definitive growy statement

 $\left[7\right]$ Note: See our definitive proxy statement for the full award terms.

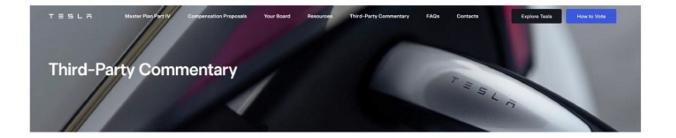
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Shareholder Letters	Sep 29, 2025	Shareholder Letter: Vote to Create Future Value	View here
Presentations			
Factsheets	Sep 22, 2025	Shareholder Letter: The Future of Tesia	View here
Videos	Sep 5, 2025	Letter to Tesia Shareholders from the Special Committee of the Tesia Board of Directors	View here
SEC Filings			

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In the Words of Industry Analysts, Reporters, Experts and Luminaries

On the 2025 CEO Performance Award



On Elon Musk and Tesla's Future

"[Bon] is our Einstein" (CNBC; "Squrek Box." January 22, 2025)

Jamie Dfimon | Chairman and CEO of JPMorgan Chase

65

"[Bon is) the ultimate GPU, [...] So he has a great advantage there and he has a great sense of urgency. [...] [W] hen will comes together with skill, you know, unbolivable things can happen." (6g2 Pod, September 25, 2025)

Jensen Huang | Founder, President and CEO of NVIDIA

65

"Elon's Tesle Optimus in here __ productivity game-changer!" (X, September 3, 2025)

Marc Benioff | CEO of Salesforce

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"Elon's Tesle Optimus in here __ productivity game-changer!" (X, September 3, 2025)

Marc Benioff | CEO of Salesforce

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"Elon Musk is the inventor of our age __ and we do believe that Tesla will be and is in the pole position here in the United States." (Fortune, March 4, 2025)

Cathie Wood | CEO of ARK Investment Management

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"If you study equity valuation theory, most models (such as a DCF) include the idea of "optionality". This represents the probability or odds that a company might be successful in new endeavers. No one ranks higher on that dimension than denomias. Not even close." (X, September 13, 2025)

BIR Gurley | General Partner of Senchmark

65

"Optimus is, I think, going to be the greatest product in the history of humanity." (All-in Summit, September 9, 2025)

Jason Calaceries | Co-host of the "All-in Padcast"

Permission to use these quotes neither sought nor obtained.

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A transcript of the video is below:

2025 CEO Performance Award

[Footnote: Subject to the details contained in our SEC filings]

The Award creates a path for Elon to secure voting rights, and would retain him as a leader of the company for years to come.

2025 CEO Performance Award includes 12 share tranches over a 10-year period

Generally, Elon only earns the ability to vote the shares in each tranche when he achieves a Market Capitalization Milestone and an Operational Milestone

[Footnote: Elon must remain in continuous service through the applicable 7.5- or 10-year vesting period to receive the economic rights associated with any shares over which he has earned the ability to vote]

12 Market Capitalization Milestones

~\$1T - Today's Market Cap \$2.0T \$2.5T \$3.0T \$3.5T \$4.0T \$4.5T \$5.0T \$5.0T \$6.0T

\$6.5T \$7.5T

\$8.5T

ψ0.01

[Footnote: \$1T represents Tesla's approximate market capitalization as of September 3, 2025]

\$8.5T = 2x Nvidia Market Capitalization

[Footnote: NVIDIA benchmark for \$8.5T Market Capitalization is based off the NVIDIA market capitalization as of August 29, 2025]

12 Operational Milestones

20 million Tesla vehicles delivered

10 million active FSD subscriptions

1 million bots delivered

1 million Robotaxis in commercial operations

\$50 billion of Adjusted EBITDA

\$80 billion of Adjusted EBITDA

\$130 billion of Adjusted EBITDA

\$210 billion of Adjusted EBITDA

\$300 billion of Adjusted EBITDA

\$400 billion of Adjusted EBITDA

\$400 billion of Adjusted EBITDA (over four separate consecutive quarters)

\$400 billion of Adjusted EBITDA (over four separate consecutive quarters)

[Footnote: Tesla must earn \$400 billion of Adjusted EBITDA over three separate nonoverlapping periods each consisting of four consecutive fiscal quarters]

Each operational milestone can only satisfy the requirements for one tranche

Retaining Elon for Years to Come

For the achievement of each tranche, Elon gets an additional 1% of voting rights immediately

[Footnote: Based on the total shares outstanding as of August 29, 2025, plus the 2018 CEO Performance Award minus the 2025 CEO Interim Award]

He does not receive the economic value of the shares for at least 7.5 years and only if he remains a leader of the company for that time

Putting It All Together

```
$2.0T Market Capitalization Milestone + 01/12 Operational Milestone = Tranche 1
$2.5T Market Capitalization Milestone + 01/11 Remaining Operational Milestone = Tranche 2
$3.0T Market Capitalization Milestone + 01/10 Remaining Operational Milestone = Tranche 3
$3.5T Market Capitalization Milestone + 01/09 Remaining Operational Milestone = Tranche 4
$4.0T Market Capitalization Milestone + 01/08 Remaining Operational Milestone = Tranche 5
$4.5T Market Capitalization Milestone + 01/07 Remaining Operational Milestone = Tranche 6
$5.0T Market Capitalization Milestone + 01/06 Remaining Operational Milestone = Tranche 7
$5.5T Market Capitalization Milestone + 01/05 Remaining Operational Milestone = Tranche 8
$6.0T Market Capitalization Milestone + 01/04 Remaining Operational Milestone = Tranche 9
$6.5T Market Capitalization Milestone + 01/03 Remaining Operational Milestone = Tranche 10
$7.5T Market Capitalization Milestone + 01/02 Remaining Operational Milestone = Tranche 11
$8.5T Market Capitalization Milestone + 01/01 Remaining Operational Milestone = Tranche 12
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Unleashing Extraordinary Shareholder Value

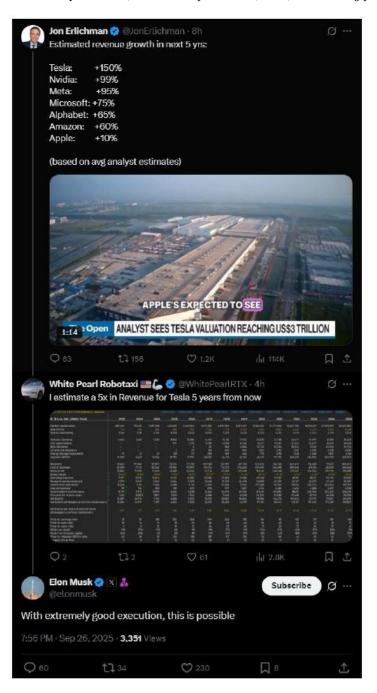
Tesla

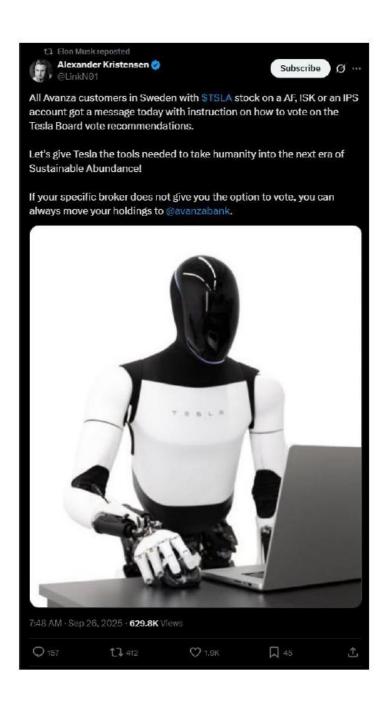
2025 Annual Meeting

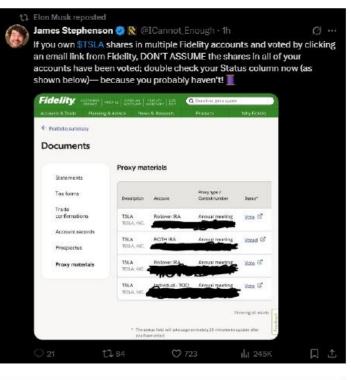
VoteTesla.com

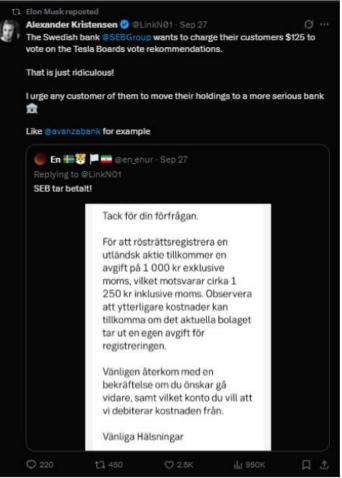
[Footnote: Subject to the details contained in our SEC filings]

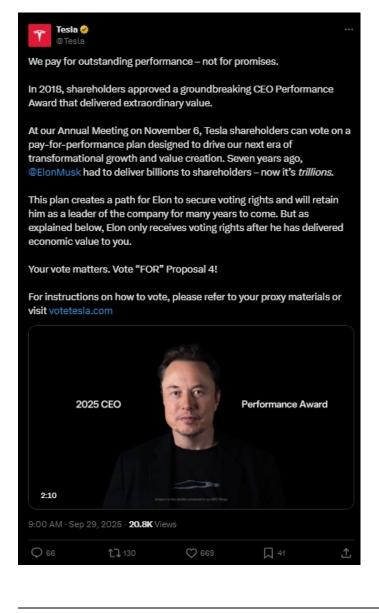
Between September 26, 2025 and September 29, 2025, the following posts were made on social media.











Additional Information and Where to Find It

Tesla has filed with the U.S. Securities and Exchange Commission (the "SEC") a definitive proxy statement on Schedule 14A (the "Definitive Proxy Statement") and a proxy card with respect to its solicitation of proxies for the 2025 Annual Meeting. The Definitive Proxy Statement contains important information about the matters to be voted on at the 2025 Annual Meeting. SHAREHOLDERS OF TESLA ARE URGED TO READ THESE MATERIALS (INCLUDING ANY AMENDMENTS OR SUPPLEMENTS THERETO) AND ANY OTHER RELEVANT DOCUMENTS THAT TESLA HAS FILED OR WILL FILE WITH THE SEC BECAUSE THEY CONTAIN OR WILL CONTAIN IMPORTANT INFORMATION ABOUT TESLA AND THE MATTERS TO BE VOTED ON AT THE 2025 ANNUAL MEETING. Shareholders are able to obtain free copies of these documents, and other documents filed with the SEC by Tesla, through the website maintained by the SEC at www.sec.gov. In addition, shareholders are able to obtain free copies of these documents from Tesla by contacting Tesla's Investor Relations by e-mail at ir@tesla.com, or by going to Tesla's Investor Relations page on its website at ir.tesla.com.

Participant Information

Tesla, its directors (Elon Musk, Robyn Denholm, Ira Ehrenpreis, Joe Gebbia, Jack Hartung, James Murdoch, Kimbal Musk, JB Straubel and Kathleen Wilson-Thompson), and certain of its executive officers (Vaibhav Taneja and Tom Zhu) are deemed to be "participants" (as defined in Section 14(a) of the Securities Exchange Act of 1934, as amended) in the solicitation of proxies from Tesla's shareholders in connection with the matters to be considered at the 2025 Annual Meeting. Information about the compensation of our named executive officers and our non-employee directors is set forth in the sections titled "Executive Compensation for Fiscal Year 2024" and "Compensation of Directors" in the Definitive Proxy Statement commencing on pages 130 and 152, respectively, and is available here. Information regarding the participants' holdings of Tesla's securities can be found in the section titled "Ownership of Securities" in the Definitive Proxy Statement commencing on page 160 and is available here.