UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): July 23, 2025

Tesla, Inc.

(Exact Name of Registrant as Specified in Charter)

Texas 001-34756 91-2197729

(State or Other Jurisdiction (Commission (I.R.S. Employer of Incorporation) File Number) Identification No.)

1 Tesla Road Austin, Texas78725

(Address of Principal Executive Offices, and Zip Code)

(512) 516-8177

Registrant's Telephone Number, Including Area Code

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- o Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communication pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- o Pre-commencement communication pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock	TSLA	The Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company o

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

Item 2.02 Results of Operations and Financial Condition.

On July 23, 2025, Tesla, Inc. released its financial results for the quarter ended June 30, 2025 by posting its Second Quarter 2025 Update on its website. The full text of the update is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

This information is intended to be furnished under Item 2.02 of Form 8-K, "Results of Operations and Financial Condition" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	Tesla, Inc. Second Quarter Update, dated July 23, 2025.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

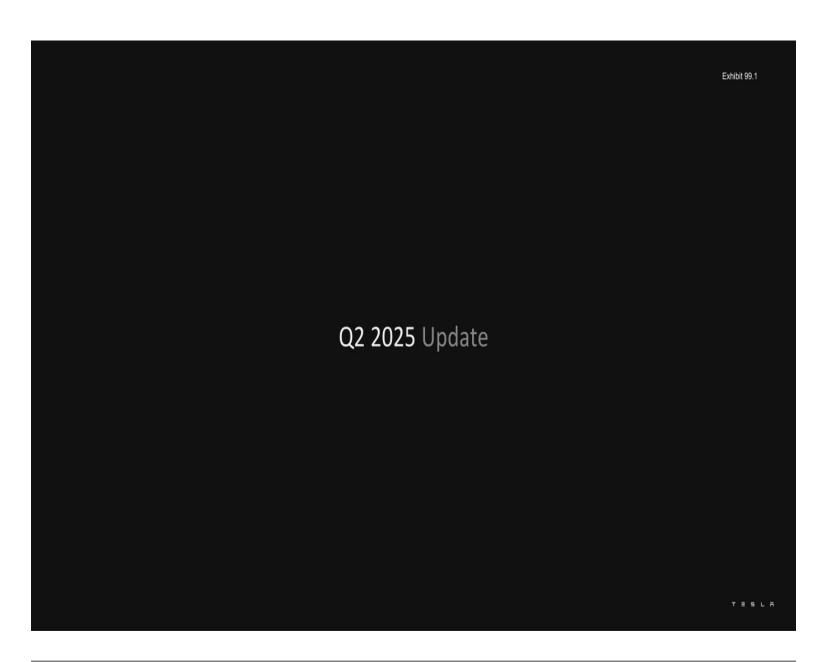
TESLA, INC.

By: /s/ Brandon Ehrhart

Brandon Ehrhart

General Counsel and Corporate Secretary

Date: July 23, 2025



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TESLA

HIGHLIGHTS

SUMMARY

Profitability \$0.9B GAAP operating income

\$1.2B GAAP net income

\$1.4B non-GAAP net income1

Cash Operating cash flow of \$2.5B

Free cash flow² of \$0.1B

\$0.2B decrease in our cash and investments³ to \$36.8B

Operations Launched our Robotaxi service in Austin

Delivered first customer vehicle fully autonomously

Deployed first Megapacks from Megafactory Shanghai

Q2 2025 was a seminal point in Tesla's history: the beginning of our transition from leading the electric vehicle and renewable energy industries to also becoming a leader in Al, robotics and related services. Our first Robotaxi service launched in Austin in June. While the service is limited in initial scope, we believe our approach to autonomy – a camera-only architecture with neural networks trained on data from our global fleet of millions of vehicles – allows us to continually improve safety, rapidly scale the network and improve profitability.

We continue to expand our vehicle offering, including first builds of a more affordable model in June, with volume production planned for the second half of 2025. Additionally, we continued development of Semi and Cybercab, both slated for volume production in 2026.

The Energy business is more critical than ever. The availability of clean, reliable energy is necessary for economic growth and an imperative for the development and commercialization of Al enabled products and services. As electricity demand grows, our Megapack product helps to increase utilization of existing generation and transmission capacity, resulting in a more efficient use of the electric grid. When paired with solar PV, Megapack is cost competitive with traditional fossil fuel generation assets and can be deployed 4x faster than traditional fossil fuel plants of the same capacity. Trailing twelve-month Energy storage deployments achieved their 12th consecutive quarterly record.

Despite a sustained uncertain macroeconomic environment resulting from shifting tariffs, unclear impacts from changes to fiscal policy and political sentiment, we continue to make high-value investments in CapEx and R&D, while ensuring a strong balance sheet. Our priorities remain the same: delivering affordable and compelling autonomy-capable models that maximize our global fleet of vehicles as our autonomy software continues to rapidly progress, growing the Energy business and advancing our robotics efforts.

^{3 &}quot;Excludes SQC (stock-based compensation) & Digital assets gains and losses, net of tax; ^{III} Free cash flow experiating cash flow less capex; ^{III} Includes cash, cash equivalents and investments; Note: all information herein refers to the current quarter unless otherwise noted

FINANCIAL SUMMARY

(\$ in millions, except percentages and per share data)	Q2-2024	Q3-2024	Q4-2024	Q1-2025	Q2-2025	YoY
Total automotive revenues	19,878	20,016	19,798	13,967	16,661	-16%
Energy generation and storage revenue	3,014	2,376	3,061	2,730	2,789	-7%
Services and other revenue	2,608	2,790	2,848	2,638	3,046	17%
Total revenues	25,500	25,182	25,707	19,335	22,496	-12%
Total gross profit	4,578	4,997	4,179	3,153	3,878	-15%
Total GAAP gross margin	18.0%	19.8%	16.3%	16.3%	17.2%	-71 bp
Operating expenses	2,973	2,280	2,596	2,754	2,955	-1%
Income from operations	1,605	2,717	1,583	399	923	-42%
Operating margin	6.3%	10.8%	6.2%	2.1%	4.1%	-219 bp
Adjusted EBITDA (1) (2)	3,674	4,665	4,333	2,814	3,401	-7%
Adjusted EBITDA margin (1) (2)	14.4%	18.5%	16.9%	14.6%	15.1%	71 bp
Net income attributable to common stockholders (GAAP) (1)	1,400	2,173	2,128	409	1,172	-16%
Net income attributable to common stockholders (non-GAAP) (1) (3)	1,812	2,505	2,107	934	1,393	-23%
EPS attributable to common stockholders, diluted (GAAP) (1)	0.40	0.62	0.60	0.12	0.33	-18%
EPS attributable to common stockholders, diluted (non-GAAP) (1) (3)	0.52	0.72	0.60	0.27	0.40	-23%
Net cash provided by operating activities	3,612	6,255	4,814	2,156	2,540	-30%
Capital expenditures (4)	(2,272)	(3,513)	(2,780)	(1,492)	(2,394)	5%
Free cash flow (4)	1,340	2,742	2,034	664	146	-89%
Cash, cash equivalents and investments	30,720	33,648	36,563	36,996	36,782	20%

⁽¹⁾ As a result of the adoption of the new crypto assets standard, the previously reported quarterly periods in 2024 have been recast.

⁽i) Beginning in Q1'25, Adjusted EBITDA (non-GAAP) is presented net of digital assets gains and losses and all prior periods have been adjusted.

beginning in QL25, Adjusted cortica (non-daar) is presented net or digital assets gains and losses and all prior periods have been adjusted.

Beginning in QL25, Net income attributable to common stockholders (non-GAAP) is presented net of digital assets gains and losses and all prior periods have been adjusted.

⁽⁴⁾ Beginning in Q1'25, Capital expenditures is presented inclusive of purchases of solar energy systems and all prior periods have been adjusted.

FINANCIAL SUMMARY

Revenue

Total revenue decreased 12% YoY to \$22.5B. YoY, revenue was impacted by the following items:

- decline in vehicle deliveries
- lower regulatory credit revenue
- reduced vehicle average selling price (ASP) (excl. FX impact1), due to mix
- decline in Energy Generation and Storage revenue due to lower ASP
- + growth in Services and Other

Profitability

Our operating income decreased 42% YoY to \$0.9B, resulting in a 4.1% operating margin. YoY, operating income was primarily impacted by the following items:

- lower regulatory credit revenue
- increase in operating expenses (ex. restructuring and SBC) driven by AI and other R&D projects
- decline in vehicle deliveries
- increase in SBC
- + decrease in restructuring charges
- + lower cost per vehicle, due to mix and lower raw materials partially offset by lower fixed cost absorption and an increase in tariffs
- + growth in Energy Generation and Storage gross profit

Cash

Quarter-end cash, cash equivalents and investments was \$36.8B. The sequential decrease of \$0.2B was primarily the result of changes in restricted cash and cash used in financing activities partially offset by free cash flow.

5 III Impact is calculated on a constant currency basis, Actuals are compared against current results converted into USD using average exchange rates from Q2'24.

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OPERATIONAL SUMMARY

	Q2-2024	Q3-2024	Q4-2024	Q1-2025	Q2-2025	YoY
Model 3/Y production	386,576	443,668	436,718	345,454	396,835	3%
Other models production	24,255	26,128	22,727	17,161	13,409	-45%
Total production	410,831	469,796	459,445	362,615	410,244	0%
Model 3/Y deliveries	422,405	439,975	471,930	323,800	373,728	-12%
Other models deliveries	21,551	22,915	23,640	12,881	10,394	-52%
Total deliveries	443,956	462,890	495,570	336,681	384,122	-13%
of which subject to operating lease accounting	10,227	14,449	26,962	13,721	6,670	-35%
Total end of quarter operating lease vehicle count	171,353	168,867	180,523	179,930	172,882	1%
Global vehicle inventory (days of supply) ⁽¹⁾	18	19	12	22	24	33%
Storage deployed (GWh)	9.4	6.9	11.0	10.4	9.6	2%
Tesla locations	1,286	1,306	1,359	1,390	1,454	13%
Mobile service fleet	1,896	1,933	1,895	1,799	1,684	-11%
Supercharger stations	6,473	6,706	6,975	7,131	7,377	14%
Supercharger connectors	59,596	62,421	65,495	67,316	70,228	18%

⁶ III Days of supply is calculated by dividing new vehicle ending inventory by the relevant quarter's deliveries and using 75 trading days (aligned with Automotive News definition).

AUTOMOTIVE

We continue to make progress preparing for the launch of additional models this year. Our entire model lineup is better than ever with recent updates. Our ongoing focus on supply chain robustness has enabled a resilient vehicle capacity base despite trade and policy uncertainties. We produced our 8-millionth vehicle in June.

US: California, Nevada and Texas

We had record test drives in North America, up 20% sequentially. Given the recent refreshes in our product portfolio and rapid improvement in FSD (Supervised)¹, it is paramount we maximize the number of prospective customers experiencing our vehicles. In May, the team launched the Long Range RWD Model Y with 357 miles of range, starting under \$45k before incentives, opening the Model Y portfolio to more potential buyers.

APAC: Shanghai

Gigafactory Shanghai remains our main export hub and continues to support greater market expansion. We achieved record delivery volumes in South Korea, Malaysia, the Philippines and Singapore. In July, we launched the Model Y in India, marking our entry into the world's third-largest car market. The refreshed Model 3 earned a 5-star Overall Safety Rating from ANCAP, achieving 95% in the Child Occupant Protection pillar – the highest result recorded to date against ANCAP's 2023-2025 criteria. We continue to prepare for broader release of FSD (Supervised)¹ in China this year, pending regulatory approval.

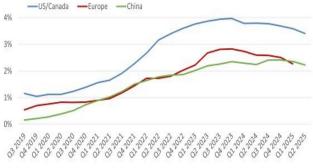
Europe and the Middle East: Berlin-Brandenburg

Model Y was the best-selling vehicle in Norway YTD and in Türkiye, Netherlands, Switzerland and Austria in June. The refreshed Model 3 achieved a 5-star Overall Safety Rating from EuroNCAP and is the safest car in Europe based on the latest EuroNCAP test scores. We continue to prepare for the launch of FSD (Supervised)¹ in Europe this year, pending regulatory approval.

Current Installed Annual Vehicle Capacity

Region	Model	Capacity	Status
California	Model S / Model X	100,000	Production
	Model 3 / Model Y	>550,000	Production
Shanghai	Model 3 / Model Y	>950,000	Production
Berlin	Model Y	>375,000	Production
Texas	Model Y	>250,000	Production
	Cybertruck	>125,000	Production
	Cybercab	:-	Construction
Nevada	Tesla Semi	2	Construction
TBD	Roadster		Design development

Installed capacity * current production rate and there may be limitations discovered as production rates approach capacity. Production rates depend on a variety of factors, including equipment uptime, component supply, downtime related to factory upgrades, regulatory considerations and other factors. Construction includes factory and infrastructure buildout as well as tool installation.



Market share of Tesla vehicles by region (TTM)

Source: Tesla estimates based on latest available data from ACEA; Autonews.com; CAAM – light
duty vehicles only; TTM = Trailing twelve months; Q2 data for Europe unavailable as of

7/33/25 (II) Artive driver supervision required: does not make the vehicle autonomous

Artificial Intelligence Software and Hardware

In June, we launched our Robotaxi service in the first city, Austin, with a safety rider. We will further improve and expand the service (more vehicles covering a larger area, eventually without a safety rider) while testing in other U.S. cities in anticipation of additional launches. Our efforts to refine the Robotaxi offering in Austin are not location-specific and will allow us to scale to other cities quickly with marginal investment. We achieved the world's first autonomous delivery to a customer with a new production Model Y driving itself ~30 minutes from the factory across town to its new owner's home, including on highways. We expanded Al training compute with an additional 16k H200 GPUs at Gigafactory Texas, bringing Cortex to a total of 67k H100 equivalents.

Vehicle and Other Software

Our cars get better over time: a 2017 Model 3 owner today has access to features that did not exist when their car was built - improved security and safety (Sentry Mode, Dashcam Viewer, Automatic Blind Spot Camera, Dog Mode), increased convenience (Tesla Profiles, mobile app Trip Planner, battery preconditioning for faster Supercharging) and entertainment options (Netflix, YouTube, etc.) among many others – all delivered for free via software updates.

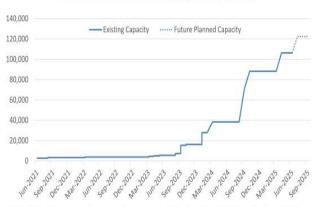
We launched the Robotaxi mobile app, which leverages existing Tesla app features and provides a seamless customer experience. With a Tesla Profile, customers can request a ride, follow the vehicle's location, preset cabin temperature, unlock the car using their phone, have access to their favorite entertainment and securely pay for the ride with their payment profile.

Battery, Powertrain and Manufacturing

Our lithium refining and cathode production plants remain on track to begin production in 2025, on-shoring production of critical battery materials to the U.S. We are on course to begin domestic production of our first LFP cells for our energy storage products later this year.



Cumulative miles driven with FSD (Supervised)1 (billions)



Tesla AI training capacity ramp through end of September (H100 equivalent GPUs)

⁽¹⁾ Active driver supervision required; does not make the vehicle autonomous

ENERGY & SERVICES AND OTHER

Energy storage deployments continue to grow as we expand capacity for both Megapack and Powerwall to meet demand globally. Services and Other – a collection of businesses that mainly supports vehicle sales – also continues to grow alongside our global fleet of vehicles.

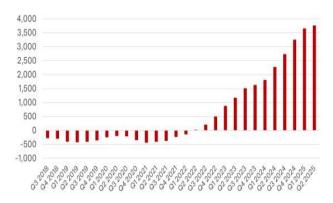
Energy Generation and Storage

Energy storage deployments once again increased on a trailing twelve-month (TTM) basis, including record Powerwall deployments for the fifth consecutive quarter. Gross profit increased sequentially and year-over-year, reaching a record of \$846 million. We started deploying Megapacks from Megafactory Shanghai as the ramp continues as planned. Regionalizing energy storage manufacturing capacity is critical for meeting demand given shifting tariff, trade and fiscal policies globally.

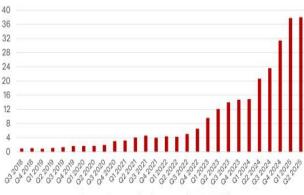
Services and Other

Services and Other gross profit grew 64% sequentially, partly due to improved Supercharging gross profit generation from increased volume. We added over 2,900 net new Supercharging stalls, growing the network 18% year-over-year.

As we continue redefining the vehicle buying and ownership experience, we have integrated Al agents to help resolve customer queries, reduce wait times for service and even provide assistance when placing an order for accessories, parts and products without having to wait for a person. We are leveraging this same technology in our service technician workflow to help improve turnaround times for service.



Energy and Services and Other gross profit (TTM; \$M)



Energy Storage deployments (TTM; GWh)

OUTLOOK

Volume

It is difficult to measure the impacts of shifting global trade and fiscal policies on the automotive and energy supply chains, our cost structure and demand for durable goods and related services. While we are making prudent investments that will set up both our vehicle and energy businesses for growth, the actual results will depend on a variety of factors, including the broader macroeconomic environment, the rate of acceleration of our autonomy efforts and production ramp at our factories.

Cash

We have sufficient liquidity to fund our product roadmap, long-term capacity expansion plans and other expenses. Furthermore, we will manage the business such that we maintain a strong balance sheet during this uncertain period.

Profit

While we continue to execute on innovations to reduce the cost of manufacturing and operations, over time, we expect our hardware-related profits to be accompanied by an acceleration of AI, software and fleet-based profits.

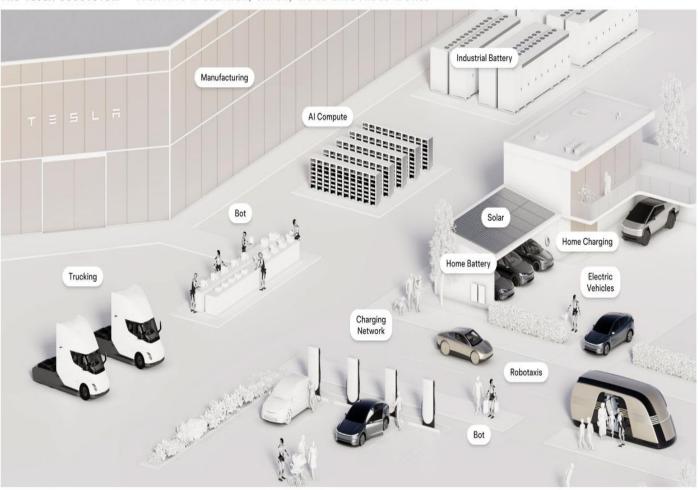
Product

Our focus remains on prudently growing our vehicle volumes in a capex efficient manner by using our existing vehicle production capacity before building new lines. Plans for new vehicles that will launch in 2025 remain on track, including initial production of a more affordable model in 1H25.

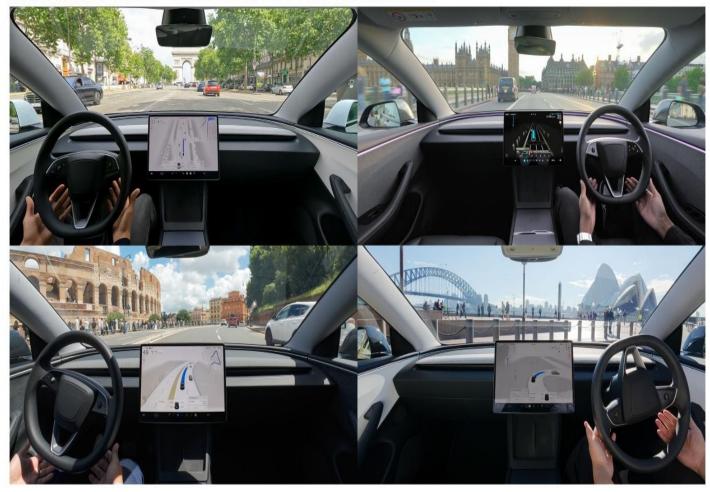
Our purpose-built Robotaxi product – Cybercab – will continue to pursue a revolutionary "unboxed" manufacturing strategy and is scheduled for volume production starting in 2026.



THE TESLA ECOSYSTEM - CREATING A CLEANER, SAFER, MORE ENJOYABLE WORLD



FSD (SUPERVISED) TESTING - PARIS, LONDON, SYDNEY AND ROME (CLOCKWISE)



 $13^{-\left(0\right)}$ Active driver supervision required; does not make the vehicle autonomous

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FIRST AUTONOMOUS DELIVERY OF A VEHICLE - MODEL Y IN AUSTIN, TX



TESLA DINER - FIRST RESPONDERS EVENT

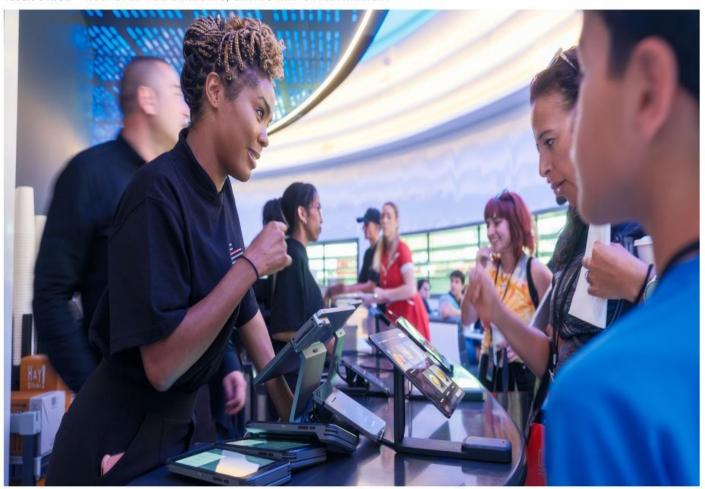


TESLA DINER - NOW OPEN FOR CHARGING, DINING AND ENTERTAINMENT



16 Source: @JEHazel75 via x.com

TESLA DINER - NOW OPEN FOR CHARGING, DINING AND ENTERTAINMENT



TESLA DINER - CAR-SIDE FOOD DELIVERY



PROGRESS ON WORLD'S LARGEST SUPERCHARGER SITE - LOST HILLS, CA | 168 STALLS POWERED BY SOLAR AND MEGAPACK

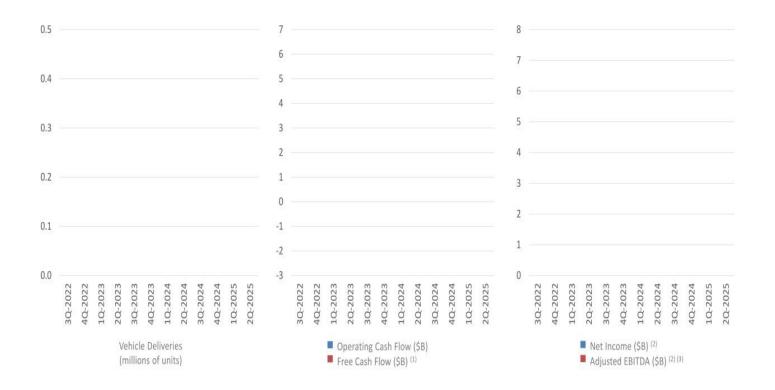


GIGAFACTORY BERLIN-BRANDENBERG - PRODUCED TESLA'S 8-MILLIONTH VEHICLE



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KEY METRICS QUARTERLY

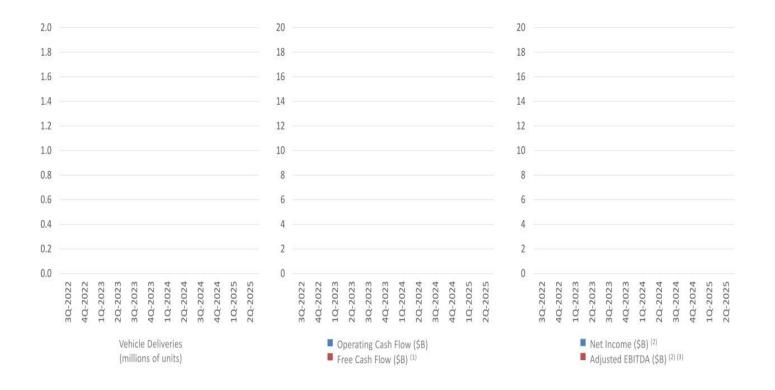


W Beginning in Q1'25, Capital expenditures is presented inclusive of purchases of solar energy systems and all prior periods have been adjusted.

⁽²⁾ As a result of the adoption of the new crypto assets standard, the previously reported quarterly periods in 2024 have been recast.

⁽³⁾ Beginning in Q1'25, Adjusted EBITDA (non-GAAP) is presented net of digital assets gains and losses and all prior periods have been adjusted.

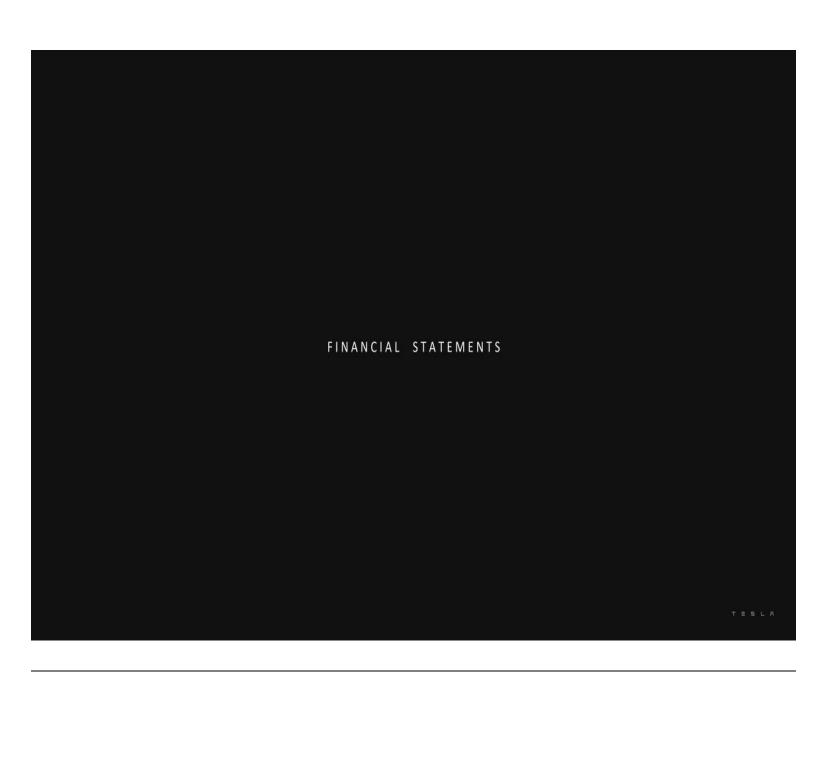
KEY METRICS TRAILING 12 MONTHS (TTM)



⁽II) Beginning in Q1'25, Capital expenditures is presented inclusive of purchases of solar energy systems and all prior periods have been adjusted.

⁽²⁾ As a result of the adoption of the new crypto assets standard, the previously reported quarterly periods in 2024 have been recast.

⁽³⁾ Beginning in Q1'25, Adjusted EBITDA (non-GAAP) is presented net of digital assets gains and losses and all prior periods have been adjusted.



STATEMENT OF OPERATIONS

In millions of USD or shares as applicable, except per share data	Q2-2024	Q3	-2024	Q	4-2024	Q	1-2025	Q2	2-202
REVENUES									
Automotive sales	18,530	1	.8,831		18,659		12,925		15,7
Automotive regulatory credits	890		739		692		595		4
Automotive leasing	458		446		447		447		43
Total automotive revenues	19,878		0,016		19,798		13,967		16,66
Energy generation and storage	3,014		2,376		3,061		2,730		2,78
Services and other	2,608		2,790		2,848		2,638		3,04
Total revenues	25,500	2	5,182		25,707		19,335	2	22,49
COST OF REVENUES									
Automotive sales	15,962	1	5,743		16,268		11,461		13,5€
Automotive leasing	245		247		242		239		22
Total automotive cost of revenues	16,207	1	5,990		16,510		11,700	1	13,79
Energy generation and storage	2,274		1,651		2,289		1,945		1,94
Services and other	2,441		2,544		2,729		2,537		2,88
Total cost of revenues	20,922	2	0,185		21,528		16,182		18,61
Gross profit	4,578		4,997		4,179		3,153		3,8
OPERATING EXPENSES									
Research and development	1,074		1,039		1,276		1,409		1,58
Selling, general and administrative	1,277		1,186		1,313		1,251		1,36
Restructuring and other	622		55		7		94		
Total operating expenses	2,973		2,280		2,596		2,754		2,95
INCOME FROM OPERATIONS	1,605		2,717		1,583		399		9
Interest income	348		429		442		400		39
Interest expense	(86)		(92)		(96)		(91)		(8
Other (expense) income, net (1)	(80)		(263)		595		(119)		32
INCOME BEFORE INCOME TAXES (1)	1,787		2,791		2,524		589		1,5
Provision for income taxes (1)	371		602		381		169		35
NET INCOME (1)	1,416		2,189		2,143		420		1,19
Net income attributable to noncontrolling interests and redeemable noncontrolling interests in subsidiaries	16		16		15		11		
NET INCOME ATTRIBUTABLE TO COMMON STOCKHOLDERS (1)	1,400		2,173		2,128		409		1,17
Less: Buy-out of noncontrolling interest	_		-		3		-		-
NET INCOME USED IN COMPUTING NET INCOME PER SHARE OF COMMON STOCK (1)	1,400		2,173		2,125		409		1,1
Net income per share of common stock attributable to common stockholders									
Basic (1)	\$ 0.44	\$	0.68	\$	0.66	\$	0.13	\$	0.3
Diluted [1]	\$ 0.40	\$	0.62	\$	0.60	\$	0.12	\$	0.
Weighted average shares used in computing net income per share of common stock									
Basic	3,191		3,198		3,213		3,218		3,2
Diluted (II) As a result of the adoption of the new crypto assets standard, the previously reported quarterly periods in 2024 have been re-	3 481		3,497		3,517		3,521		3,51

BALANCE SHEET

In millions of USD	30-Jun-24	30-Sep-24	31-Dec-24	31-Mar-25	30-Jun-25
ASSETS					
Current assets					
Cash, cash equivalents and investments	30,720	33,648	36,563	36,996	36,782
Accounts receivable, net	3,737	3,313	4,418	3,782	3,838
Inventory	14,195	14,530	12,017	13,706	14,570
Prepaid expenses and other current assets	4,325	4,888	5,362	4,905	5,943
Total current assets	52,977	56,379	58,360	59,389	61,133
Operating lease vehicles, net	5,541	5,380	5,581	5,477	5,230
Solar energy systems, net	5,102	5,040	4,924	4,855	4,788
Property, plant and equipment, net	32,902	36,116	35,836	37,088	38,574
Operating lease right-of-use assets	4,563	4,867	5,160	5,330	5,633
Digital assets (2)	722	729	1,076	951	1,235
Goodwill and intangible assets, net	413	411	394	392	396
Deferred tax assets (2)	6,573	6,366	6,524	6,687	6,721
Other non-current assets	4,458	4,989	4,215	4,942	4,857
Total assets (2)	113,251	120,277	122,070	125,111	128,567
LIABILITIES AND EQUITY					
Current liabilities					
Accounts payable	13,056	14,654	12,474	13,471	13,212
Accrued liabilities and other	9,616	10,601	10,723	10,802	11,519
Deferred revenue	2,793	3,031	3,168	3,243	3,237
Current portion of debt and finance leases (1)	2,264	2,291	2,456	2,237	2,040
Total current liabilities	27,729	30,577	28,821	29,753	30,008
Debt and finance leases, net of current portion (1)	5,481	5,405	5,757	5,292	5,180
Deferred revenue, net of current portion	3,357	3,350	3,317	3,610	3,764
Other long-term liabilities	9,002	9,810	10,495	11,038	11,543
Total liabilities	45,569	49,142	48,390	49,693	50,495
Redeemable noncontrolling interests in subsidiaries	72	70	63	62	61
Total stockholders' equity (2)	66,887	70,356	72,913	74,653	77,314
Noncontrolling interests in subsidiaries	723	709	704	703	697
Total liabilities and equity (2)	113,251	120,277	122,070	125,111	128,567
(1) Breakdown of our debt is as follows:					
Non-recourse debt	7,355	7,379	7,871	7,238	6,953
Recourse debt	7	11	7	6	3
Days sales outstanding	14	13	14	19	15
Days payable outstanding	60	63	58	72	65

^{25 (2)} As a result of the adoption of the new crypto assets standard, the previously reported quarterly periods in 2024 have been recast.

STATEMENT OF CASH FLOWS

In millions of USD	Q2-2024	Q3-2024	Q4-2024	Q1-2025	Q2-2025
CASH FLOWS FROM OPERATING ACTIVITIES					
Net income (1)	1,416	2,189	2,143	420	1,190
Adjustments to reconcile net income to net cash provided by operating activities:					
Depreciation, amortization and impairment	1,278	1,348	1,496	1,447	1,433
Stock-based compensation	439	457	579	573	635
Deferred income taxes (1)	122	286	6	(43)	52
Digital assets loss (gain), net [1]	100	(7)	(347)	125	(284)
Other	119	408	(93)	188	187
Changes in operating assets and liabilities	138	1,574	1030	(554)	(673)
Net cash provided by operating activities	3,612	6,255	4,814	2,156	2,540
CASH FLOWS FROM INVESTING ACTIVITIES					
Capital expenditures (2)	(2,272)	(3,513)	(2,780)	(1,492)	(2,394)
Purchases of investments	(8,143)	(6,032)	(15,158)	(6,015)	(7,485)
Proceeds from maturities of investments	6,990	6,670	10,335	5,856	6,935
Proceeds from sales of investments	200	_	_	_	-
Net cash used in investing activities	(3,225)	(2,875)	(7,603)	(1,651)	(2,944)
CASH FLOWS FROM FINANCING ACTIVITIES					
Net cash flows from other debt activities	2,598	(75)	(108)	(50)	(23)
Net (repayments) borrowings under vehicle and energy product financing	(212)	(107)	677	(674)	(400)
Net cash flows from noncontrolling interests – Solar	(43)	(26)	(37)	(22)	(14)
Other	197	340	453	414	215
Net cash provided by (used in) financing activities	2,540	132	985	(332)	(222)
Effect of exchange rate changes on cash and cash equivalents and restricted cash	(37)	108	(133)	40	111
Net increase (decrease) in cash and cash equivalents and restricted cash	2,890	3,620	(1,937)	213	(515)
Cash and cash equivalents and restricted cash at beginning of period	12,464	15,354	18,974	17,037	17,250
Cash and cash equivalents and restricted cash at end of period	15,354	18,974	17,037	17,250	16,735

^{25 &}lt;sup>(1)</sup> As a result of the adoption of the new crypto assets standard, the previously reported quarterly periods in 2024 have been recast. ⁽¹⁾ Beginning in Q1'25, Capital expenditures is presented inclusive of purchases of solar energy systems and all prior periods have been adjusted.

RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL INFORMATION

In millions of USD or shares as applicable, except per share data	Q2-2024	Q3-2024	Q4-2024	Q1-2025	Q2-2025
Net income attributable to common stockholders (GAAP) (1)	1,400	2,173	2,128	409	1,172
Stock-based compensation expense, net of tax	334	338	249	428	443
Digital assets loss (gain), net of tax (1)	78	(6)	(270)	97	(222)
Net income attributable to common stockholders (non-GAAP) [1] (2)	1,812	2,505	2,107	934	1,393
Less: Buy-outs of noncontrolling interests	_	_	3	7-	_
Net income used in computing diluted EPS attributable to common stockholders (non-GAAP) (1) (2)	1,812	2,505	2,104	934	1,393
EPS attributable to common stockholders, diluted (GAAP) [1]	0.40	0.62	0.60	0.12	0.33
Stock-based compensation expense, net of tax, per share	0.10	0.10	0.08	0.12	0.13
Digital assets loss (gain), net of tax, per share (1)	0.02	_	(0.08)	0.03	(0.06)
EPS attributable to common stockholders, diluted (non-GAAP) (1) (2)	0.52	0.72	0.60	0.27	0.40
Shares used in EPS calculation, diluted (GAAP and non-GAAP)	3,481	3,497	3,517	3,521	3,519
Net income attributable to common stockholders (GAAP) (1)	1,400	2,173	2,128	409	1,172
Interest expense	86	92	96	91	86
Provision for income taxes (1)	371	602	381	169	359
Depreciation, amortization and impairment	1,278	1,348	1,496	1,447	1,433
Stock-based compensation expense	439	457	579	573	635
Digital assets loss (gain), net [1]	100	(7)	(347)	125	(284)
Adjusted EBITDA (non-GAAP) (1) (3)	3,674	4,665	4,333	2,814	3,401
Total revenues	25,500	25,182	25,707	19,335	22,496
Adjusted EBITDA margin (non-GAAP) (1) (3)	14.4%	18.5%	16.9%	14.6%	15.1%

¹¹¹ As a result of the adoption of the new crypto assets standard, the previously reported quarterly periods in 2024 have been recast.

^{27 [2]} Beginning in Q1'25, Net income attributable to common stockholders (non-GAAP) is presented net of digital assets gains and losses and all prior periods have been adjusted.

[3] Beginning in Q1'25, Adjusted EBITDA (non-GAAP) is presented net of digital assets gains and losses and all prior periods have been adjusted.

RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL INFORMATION

In millions of USD	4Q-2021	1Q-2022	2Q-2022	3Q-2022	4Q-2022	1Q-2023	2Q-2023	3Q-2023	4Q-2023	1Q-2024	2Q-2024	3Q-2024	4Q-2024	1Q-2025	2Q-202
Net cash provided by operating activities (GAAP)	4,585	3,995	2,351	5,100	3,278	2,513	3,065	3,308	4,370	242	3,612	6,255	4,814	2,156	2,54
Capital expenditures (1)	(1,814)	(1,772)	(1,730)	(1,803)	(1,858)	(2,073)	(2,060)	(2,459)	(2,307)	(2,777)	(2,272)	(3,513)	(2,780)	(1,492)	(2,394
Free cash flow (non-GAAP) (1)	2,771	2,223	621	3,297	1,420	440	1,005	849	2,063	(2,535)	1,340	2,742	2,034	664	146
In millions of USD	4Q-2021	1Q-2022	2Q-2022	3Q-2022	4Q-2022	1Q-2023	2Q-2023	3Q-2023	4Q-2023	1Q-2024	2Q-2024	3Q-2024	4Q-2024	1Q-2025	2Q-2025
Net income attributable to common stockholders (GAAP) (2)	2,321	3,318	2,259	3,292	3,687	2,513	2,703	1,853	7,928	1,390	1,400	2,173	2,128	409	1,172
Interest expense	71	61	44	53	33	29	28	38	61	76	86	92	96	91	86
Provision for (benefit from) income taxes (2)	292	346	205	305	276	261	323	167	(5,752)	483	371	602	381	169	359
Depreciation, amortization and impairment	848	880	922	956	989	1,046	1,154	1,235	1,232	1,246	1,278	1,348	1,496	1,447	1,433
Stock-based compensation expense	558	418	361	362	419	418	445	465	484	524	439	457	579	573	635
Digital assets loss (gain), net (2)	-	-	170	-	34	-	-	-	-	(335)	100	(7)	(347)	125	(284
				4.000	F 420	4,267	4,653	3,758	3,953	3,384	3,674	4,665	4,333	2,814	3,401
Adjusted EBITDA (non-GAAP) (2) (8)	4,090	5,023	3,961	4,968	5,438	4,207	4,033	3,730	3,333	3,364	3,074	4,003	1,333		3,40.
Adjusted EBITDA (non-GAAP) (2) (8)	4,090	5,023	3,961	4,968	5,438	4,207	4,033	3,730	3,333	3,364	3,074	4,003	1,333		3,401
In millions of USD	4,090	5,023	3,961	3Q-2022	4Q-2022	1Q-2023	2Q-2023	3Q-2023	4Q-2023	1Q-2024	2Q-2024	3Q-2024	4Q-2024	1Q-2025	2Q-2025
In millions of USD Net cash provided by operating activities – TTM (GAAP)	4,090	5,023	3,961	3Q-2022 16,031	4Q-2022 14,724	1Q-2023 13,242	2Q-2023 13,956	3Q-2023 12,164	4Q-2023 13,256	1Q-2024 10,985	2Q-2024 11,532	3Q-2024 14,479	4Q-2024 14,923	1Q-2025 16,837	2Q-2025 15,765
In millions of USD Net cash provided by operating activities – TTM (GAAP) Capital expenditures – TTM III	4,090	5,023	3,961	3Q-2022 16,031 (7,119)	4Q-2022 14,724 (7,163)	1Q-2023 13,242 (7,464)	2Q-2023 13,956 (7,794)	3Q-2023 12,164 (8,450)	4Q-2023 13,256 (8,899)	1Q-2024 10,985 (9,603)	2Q-2024 11,532 (9,815)	3Q-2024 14,479 (10,869)	4Q-2024 14,923 (11,342)	1Q-2025 16,837 (10,057)	2Q-2025 15,765 (10,179
In millions of USD Net cash provided by operating activities – TTM (GAAP)	4,090	5,023	3,961	3Q-2022 16,031	4Q-2022 14,724	1Q-2023 13,242	2Q-2023 13,956	3Q-2023 12,164	4Q-2023 13,256	1Q-2024 10,985	2Q-2024 11,532	3Q-2024 14,479	4Q-2024 14,923	1Q-2025 16,837	2Q-2025 15,765
In millions of USD Net cash provided by operating activities – TTM (GAAP) Capital expenditures – TTM III	4,090	5,023	3,961	3Q-2022 16,031 (7,119)	4Q-2022 14,724 (7,163)	1Q-2023 13,242 (7,464)	2Q-2023 13,956 (7,794)	3Q-2023 12,164 (8,450)	4Q-2023 13,256 (8,899)	1Q-2024 10,985 (9,603)	2Q-2024 11,532 (9,815)	3Q-2024 14,479 (10,869)	4Q-2024 14,923 (11,342)	1Q-2025 16,837 (10,057)	2Q-2025 15,765 (10,179
In millions of USD Net cash provided by operating activities – TTM (GAAP) Capital expenditures – TTM (III) Free cash flow – TTM (non-GAAP) (II)	4,090	5,023	3,961	3Q-2022 16,031 (7,119) 8,912	4Q-2022 14,724 (7,163) 7,561	1Q-2023 13,242 (7,464) 5,778	2Q-2023 13,956 (7,794) 6,162	3Q-2023 12,164 (8,450) 3,714	4Q-2023 13,256 (8,899) 4,357	1Q-2024 10,985 (9,603) 1,382	2Q-2024 11,532 (9,815) 1,717	3Q-2024 14,479 (10,869) 3,610	4Q-2024 14,923 (11,342) 3,581	1Q-2025 16,837 (10,057) 6,780	2Q-2025 15,765 (10,179 5,586
In millions of USD Net cash provided by operating activities – TTM (GAAP) Capital expenditures – TTM (III) Free cash flow – TTM (non-GAAP) (II) In millions of USD	4,090	5,023	3,961	3Q-2022 16,031 (7,119) 8,912 3Q-2022	4Q-2022 14,724 (7,163) 7,561 4Q-2022	1Q-2023 13,242 (7,464) 5,778 1Q-2023	2Q-2023 13,956 (7,794) 6,162 2Q-2023	3Q-2023 12,164 (8,450) 3,714 3Q-2023	4Q-2023 13,256 (8,899) 4,357 4Q-2023	1Q-2024 10,985 (9,603) 1,382 1Q-2024	2Q-2024 11,532 (9,815) 1,717 2Q-2024	3Q-2024 14,479 (10,869) 3,610 3Q-2024	4Q-2024 14,923 (11,342) 3,581 4Q-2024	1Q-2025 16,837 (10,057) 6,780 1Q-2025	2Q-2025 15,765 (10,179 5,586 2Q-2025 5,882
In millions of USD Net cash provided by operating activities – TTM (GAAP) Capital expenditures – TTM (II) Free cash flow – TTM (non-GAAP) (II) In millions of USD Net income attributable to common stockholders – TTM (GAAP) (II)	4,090	5,023	3,961	3Q-2022 16,031 (7,119) 8,912 3Q-2022 11,190	4Q-2022 14,724 (7,163) 7,561 4Q-2022 12,556	1Q-2023 13,242 (7,464) 5,778 1Q-2023 11,751	2Q-2023 13,956 (7,794) 6,162 2Q-2023 12,195	3Q-2023 12,164 (8,450) 3,714 3Q-2023 10,756	4Q-2023 13,256 (8,899) 4,357 4Q-2023 14,997	1Q-2024 10,985 (9,603) 1,382 1Q-2024 13,874	2Q-2024 11,532 (9,815) 1,717 2Q-2024 12,571	3Q-2024 14,479 (10,869) 3,610 3Q-2024 12,891	4Q-2024 14,923 (11,342) 3,581 4Q-2024 7,091	1Q-2025 16,837 (10,057) 6,780 1Q-2025 6,110	2Q-2025 15,765 (10,179 5,586 2Q-2025
In millions of USD Net cash provided by operating activities – TTM (GAAP) Capital expenditures – TTM (II) Free cash flow – TTM (non-GAAP) (I) In millions of USD Net income attributable to common stockholders – TTM (GAAP) (I) Interest expense – TTM	4,090	5,023	3,961	3Q-2022 16,031 (7,119) 8,912 3Q-2022 11,190 229	4Q-2022 14,724 (7,163) 7,561 4Q-2022 12,556 191	1Q-2023 13,242 (7,464) 5,778 1Q-2023 11,751 159	2Q-2023 13,956 (7,794) 6,162 2Q-2023 12,195 143	3Q-2023 12,164 (8,450) 3,714 3Q-2023 10,756 128	4Q-2023 13,256 (8,899) 4,357 4Q-2023 14,997 156	1Q-2024 10,985 (9,603) 1,382 1Q-2024 13,874 203	2Q-2024 11,532 (9,815) 1,717 2Q-2024 12,571 261	3Q-2024 14,479 (10,869) 3,610 3Q-2024 12,891 315	4Q-2024 14,923 (11,342) 3,581 4Q-2024 7,091 350	1Q-2025 16,837 (10,057) 6,780 1Q-2025 6,110 365	2Q-2025 15,765 (10,179 5,586 2Q-2025 5,882 365
In millions of USD Net cash provided by operating activities – TTM (GAAP) Capital expenditures – TTM (II) Free cash flow – TTM (non-GAAP) (I) In millions of USD Net income attributable to common stockholders – TTM (GAAP) (I) Interest expense – TTM Provision for (benefit from) income taxes – TTM (I)	4,090	5,023	3,961	3Q-2022 16,031 (7,119) 8,912 3Q-2022 11,190 229 1,148	4Q-2022 14,724 (7,163) 7,561 4Q-2022 12,556 191 1,132	1Q-2023 13,242 (7,464) 5,778 1Q-2023 11,751 159 1,047	2Q-2023 13,956 (7,794) 6,162 2Q-2023 12,195 143 1,165	3Q-2023 12,164 (8,450) 3,714 3Q-2023 10,756 128 1,027	4Q-2023 13,256 (8,899) 4,357 4Q-2023 14,997 156 (5,001)	1Q-2024 10,985 (9,603) 1,382 1Q-2024 13,874 203 (4,779)	2Q-2024 11,532 (9,815) 1,717 2Q-2024 12,571 261 (4,731)	3Q-2024 14,479 (10,869) 3,610 3Q-2024 12,891 315 (4,296)	4Q-2024 14,923 (11,342) 3,581 4Q-2024 7,091 350 1,837	1Q-2025 16,837 (10,057) 6,780 1Q-2025 6,110 365 1,523	2Q-2025 15,765 (10,179 5,586 2Q-2025 5,882 365 1,511
In millions of USD Net cash provided by operating activities – TTM (GAAP) Capital expenditures – TTM (II) Free cash flow – TTM (non-GAAP) (I) In millions of USD Net income attributable to common stockholders – TTM (GAAP) (I) Interest expense – TTM Provision for (benefit from) income taxes – TTM (I) Depreciation, amortization and impairment – TTM	4,090	5,023	3,961	3Q-2022 16,031 (7,119) 8,912 3Q-2022 11,190 229 1,148 3,606	4Q-2022 14,724 (7,163) 7,561 4Q-2022 12,556 191 1,132 3,747	1Q-2023 13,242 (7,464) 5,778 1Q-2023 11,751 159 1,047 3,913	2Q-2023 13,956 (7,794) 6,162 2Q-2023 12,195 143 1,165 4,145	3Q-2023 12,164 (8,450) 3,714 3Q-2023 10,756 128 1,027 4,424	4Q-2023 13,256 (8,899) 4,357 4Q-2023 14,997 156 (5,001) 4,667	1Q-2024 10,985 (9,603) 1,382 1Q-2024 13,874 203 (4,779) 4,867	2Q-2024 11,532 (9,815) 1,717 2Q-2024 12,571 261 (4,731) 4,991	3Q-2024 14,479 (10,869) 3,610 3Q-2024 12,891 315 (4,296) 5,104	4Q-2024 14,923 (11,342) 3,581 4Q-2024 7,091 350 1,837 5,368	1Q-2025 16,837 (10,057) 6,780 1Q-2025 6,110 365 1,523 5,569	2Q-2025 15,765 (10,179 5,586 2Q-2025 5,882 365 1,511 5,724

TTM = Trailing twelve months

⁽I) Beginning in Q1/25, Capital expenditures is presented inclusive of purchases of solar energy systems and all prior periods have been adjusted.

(I) As a result of the adoption of the new crypto assets standard, the previously reported quarterly periods in 2024 have been recast.

(I) Beginning in Q1/25, Adjusted EBITDA (non-GAAP) is presented net of digital assets gains and losses and all prior periods have been adjusted.

ADDITIONAL INFORMATION

WEBCAST INFORMATION

Tesla will provide a live webcast of its second quarter 2025 financial results conference call beginning at 4:30 p.m. CT on July 23, 2025 at ir.tesla.com. This webcast will also be available for replay for approximately one year thereafter.

CERTAIN TERMS

When used in this update, certain terms have the following meanings. Our vehicle deliveries include only vehicles that have been transferred to end customers with all paperwork correctly completed. Our energy product deployment volume includes both customer units when installed and equipment sales at time of delivery. "Net income attributable to common stockholders (non-GAAP)" is equal to (i) net income attributable to common stockholders before (ii)(a) stock-based compensation expense, net of tax. "Adjusted EBITDA (non-GAAP)" is equal to (i) net income attributable to common stockholders before (ii)(a) interest expense, (b) provision for income taxes, (c) depreciation, amortization and impairment, (d) stock-based compensation expense and (e) digital assets loss (gain), net. "Free cash flow" is operating cash flow less capital expenditures. Average cost per vehicle is cost of automotive sales divided by new vehicle deliveries (excluding operating leases). "Days sales outstanding" is equal to (i) average accounts receivable, net for the period divided by (ii) total revenues and multiplied by (iii) total cost of revenues and multiplied by (iii) the number of days in the period. "Days payable outstanding" is equal to (i) average accounts payable for the period divided by (iii) total cost of revenues and multiplied by (iii) the number of days in the period divided by (iii) total cost of revenues and multiplied by (iii) the number of days in the period divided by (iii) total cost of revenues and multiplied by (iii) the number of days in the period divided by (iii) total cost of revenues and using trading days. Constant currency impacts are calculated by comparing actuals against current results converted into USD using average exchange rates from the prior period.

NON-GAAP FINANCIAL INFORMATION

Consolidated financial information has been presented in accordance with GAAP as well as on a non-GAAP basis to supplement our consolidated financial results. Our non-GAAP financial measures include non-GAAP net income (loss) attributable to common stockholders, non-GAAP net income (loss) attributable to common stockholders, non-GAAP financial measures include non-GAAP financial to common stockholders, non-GAAP financial stributable to common stockholders, non-GAAP financial measures also facilitate management's internal comparisons to Tesla's historical performance as well as comparisons to the operating results of other companies. Management believes that it is useful to supplement its GAAP financial statements with this non-GAAP information because management uses such information internally for its operating, budgeting and financial planning purposes. Management also believes that presentation of the non-GAAP financial measures provides useful information to our investors regarding our financial condition and results of operations, so that investors can see through the eyes of Tesla management regarding important financial metrics that Tesla uses to run the business and allowing investors to better understand Tesla's performance. Non-GAAP information is not prepared under a comprehensive set of accounting rules and therefore, should only be read in conjunction with financial information reported under U.S. GAAP when understanding Tesla's operating performance. A reconciliation between GAAP and non-GAAP financial information is provided above.

FORWARD-LOOKING STATEMENTS

Certain statements in this update, including, but not limited to, statements in the "Outlook" section; statements relating to the development, strategy, ramp, production and capacity, demand and market growth, cost, pricing and profitability, investment, deliveries, deployment, availability and other features and improvements and timing of existing and future Tesla products and services; statements regarding operating margin, operating profits, spending and liquidity; and statements regarding expansion, improvements and/or ramp and related timing at our factories and refinery are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on assumptions and management's current expectations, involve certain risks and uncertainties, and are not guarantees. Future results may differ materially from those expressed in any forward-looking statement. The following important factors, without limitation, could cause actual results to differ materially from those in the forward-looking statements: the risk of delays in launching and/or manufacturing our products, services and features cost-effectively; our ability to build and/or grow our products and services, sales, delivery, installation, servicing and charging capabilities and effectively manage this growth; our ability to successfully and timely develop, introduce and scale, as well as our consumers' demand for, product and services based on artificial intelligence, robotics and automation, electric vehicles, Autopilot and FSD (Supervised) features, and ride-halling services generally and our vehicles and services specifically; the ability to ramp our factories in accordance with our plans; our ability to procure supply of battery cells, including through our own manufacturing; risks relating to our berations and expansion, including unfavorable and uncertain regulatory, political, economic, tax, tariff, export controls and labor conditions; any failures by Tesla products to perform

